Evidence of Service to the University and School

Service to the School of Public and Environmental Affairs

The School of Public and Environmental Affairs (SPEA) has committed to a culture of promoting a primary focus on junior faculty research productivity. As such, SPEA has emphasized a limited service role for junior faculty (assistant professors pre-tenure). This limited service role has certainly enhanced my research productivity, and performance in the classroom. Despite this limited role, junior faculty in SPEA must still actively engage in service to manage daily operations and develop strategic planning. During my time at SPEA IUPUI, I have been an active departmental citizen. Below is a list of the committees I have served on or in which I am currently serving. Most notable among this list of activities is my participation on the SPEA Policy Committee – a faculty elected position. The SPEA Policy Committee requires a two-year term, of which I just finished my first in academic year 2015-2016. The SPEA Policy Committee is the governance committee of the SPEA core school (both Bloomington and IUPUI faculty). A number of notable issues and outcomes resulted from my first year on the policy committee. The committee provided guidance to the SPEA faculty on procedural voting issues pertaining to tenure-track versus non-tenure track personnel. This discussion resulted in a revision to the SPEA governance document to enable non-tenure track faculty to participate on the policy committee in addition to clarifying specific governance areas in which non-tenure track faculty may vote. Moreover, the policy committee revised the SPEA promotion and tenure guidelines and processes documents. My role in the aforementioned outcomes was to actively participate in committee discussions, review and provide feedback on document revisions, and report (and serve as a liaison) to the general SPEA faculty on the actions of the policy committee. In addition, I have served, and currently serve, on a number of ad-hoc committees such as graduate and undergraduate admissions committee, curriculum committee, and budget committee.

SPEA IUPUI Service Activities

- 2015-Present, Elected Member, Policy Committee
- 2015-Present, Member, Budget Committee
- 2015-Present, Member, Online Curriculum Committee
- 2015-Present, Member, Graduate Curriculum Committee
- 2014-Present, Member, Graduate Admissions Committee
- 2014-2015, Member, Undergraduate Curriculum Committee
- 2014-2015, Member, Joint Programs Committee
- 2014-2015, Member, Faculty Search Committee, Homeland Security and Emergency Management
- 2014, Member, Campus Campaign Committee

Service to IUPUI and Indiana University

When possible I have taken advantage of opportunities to serve IUPUI and Indiana University (IU). Below I provide a list of my university-level service activities. Most notable, from 2015-present I served as an advisor to the IU committee charged to explore the possibility of IU campus police departments adopting body worn cameras. Given my research in technology and policing, the committee's chair, Beth Cate (a SPEA Bloomington faculty member) invited me to serve as an advisor on the committee. My role on this committee was to participate on occasional teleconferences, provide resources, review research protocols and committee reports, and answer questions posed by the committee or university. From 2015-present I have served on the Forensic and Investigative Sciences Advisory Committee. My responsibilities on this committee are to review the forensic and investigative sciences' annual reports and program reviews to provide feedback regarding ways to improve the program, recruit students, place students following graduation, and develop potential educational collaborations on the IUPUI campus. Lastly, at the request of the IUPUI Office of Faculty Development, in 2015 I participated on a panel for graduate students

focusing on the publication process in academe. My role on this panel was to provide a presentation of my experiences and strategies in the publication process and answer questions from attendees.

IUPUI and Indiana University Service Activities

- 2015-Present, Advisor, Indiana University Committee to Adopt Police Body Worn Cameras
- 2015-Present, Member, Forensic and Investigative Sciences Advisory Committee
- 2015, Participant, Faculty Development Workshop on Publishing in Academe

Service at the University of North Florida

During my time as a tenure-track assistant professor at the University of North Florida (UNF) I participated in a number of service activities at both the university and department level – as documented in the list below. Most notable, I was elected to co-chair the university' strategic planning committee. During my time as co-chair, the strategic planning committee was charged to revise the university "campus climate" survey that gathered faculty, staff, and student perceptions of campus issues and environment. As a result of being the co-chair of a university-level committee, I was automatically placed on the Faculty Association Executive Committee – UNF's version of IUPUI Faculty Council. As the only assistant professor on the committee, my role on the executive committee was limited to providing commentary on campus issues and reviewing committee reports.

Service to UNF

- 2012-2013, Co-Chair, University Strategic Planning Committee
- 2012-2013, Member, Faculty Association Executive Committee
- 2011-2013, Member, Graduate Curriculum Committee
- 2011-2013, Member, Under-Graduate Curriculum Committee
- 2011-2012, Chair, Law Enforcement Curriculum Committee

Evidence of Service to the Profession or Discipline

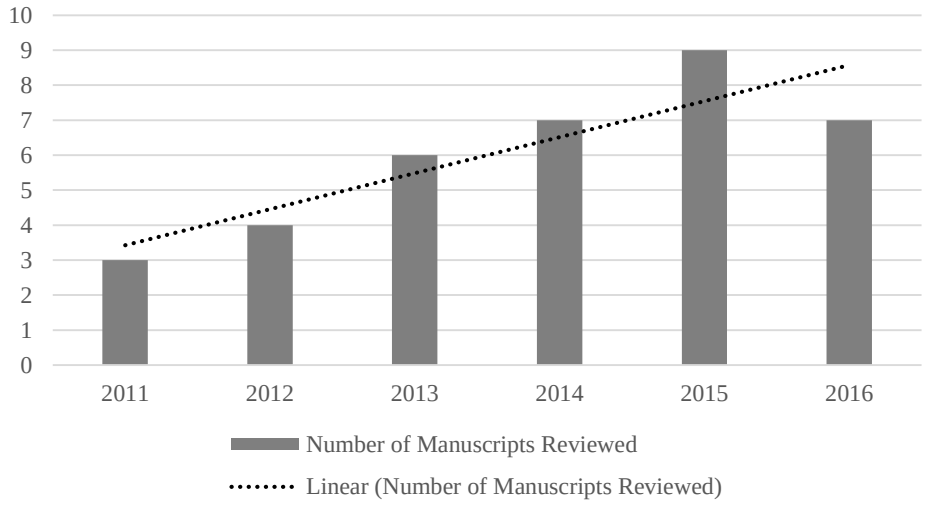
Journal Editorship

From 2010-2013, I served as the Editor-in-Chief of *Journal of Intelligence Analysis* – a peer-reviewed journal published in association with the International Association of Law Enforcement Intelligence Analysts (IALEIA). The IALEIA board of directors invited me to take over the journal based on my expertise and reputation in the field of law enforcement intelligence. Prior to my tenure as editor, the journal had predominantly been practitioner-oriented with an emphasis on policy development as opposed to scientific methodology to generate evidence-based policy. Under my editorship, the journal increased its academic readership from 75 to 260 subscribers and overall subscription base from 4,200 to 5,500 people – as well as the journal's first university library subscriptions (11 total). In addition, the number of manuscript submissions increased from 45 a year to 115 a year during my last year as editor, with an acceptance rate of 40%. My responsibilities as editor included, but were not limited to, managing the blind-peer review process, composing semi-annual reports to the IALEIA board of directors, recruiting an entirely new editorial board (which now includes some of the most prominent scholars in the field of criminal justice), and managing the journal's budget and production costs. As a result of my performance in this editorship, I was awarded the IALEIA President's Award for Excellence which was presented to me in 2013 in Chicago at the IALEIA annual conference. In addition to serving my discipline, my role as editor provided unique opportunities to expand my professional network and further my reputation in the field. The decision to end my tenure as editor was solely mine as the time commitment necessary to maintain the journal's performance was more than could be justified during a critical period of my pre-tenure career. I continue to serve on the journal's editorial board and provide guidance to the current editor.

Peer-Review Referee

During my time in rank I have served as an active peer-review referee, having reviewed 36 manuscripts for 15 different journals. Invitations to review have come from top-ranked criminal justice journals, such as *Journal of Criminal Justice* (ranked #1) and *Justice Quarterly* (ranked #3) as well as the three top-ranked journals in policing (*Police Quarterly*, *Policing: An International Journal of Police Strategies and Management*, and *Policing and Society*). Below is a list of the journals for which I have served as a referee. I have also provided a list of referee activity by year and by journal in the dossier service appendix. The *Peer-Review Referee Activity In Rank* figure below illustrates my referee activity in rank, and that this activity demonstrates a positive trajectory that speaks to my growing reputation as a scholar.

Peer-Review Referee Activity In Rank



List of Journals Served

Justice Quarterly, Journal of Criminal Justice, Crime & Delinquency, Criminal Justice & Behavior, Policing: An International Journal of Police Strategies and Management, Police Quarterly, Policing & Society, Criminal Justice Policy Review, Journal of Policing, Intelligence and Counter-Terrorism, Police Practice and Research, International Journal of Police Science and Management, Homeland Security Review, Journal of Intelligence Analysis, Salus Journal, European Journal of Police Studies

National Service to the Profession

My research in the areas of policing and technology has generated a number of substantive service opportunities at the national level. Most notably, I was invited to co-chair the Standing Scientific Review Panel of the National Institute of Justice (NIJ), U.S. Department of Justice. This invitation, from the Director of NIJ, was based on my research expertise in policing, technology, and criminal justice operations. As co-chair of the committee, it was my responsibility to facilitate the two-day committee meeting in Washington, DC in June 2015. During this meeting, the committee reviewed, scored, and provided funding recommendations to NIJ for proposals submitted to specific technology solicitations. As co-chair, it was my responsibility to ensure the review, scoring, and feedback processes followed NIJ protocols. In addition to these responsibilities, during the committee meeting the committee discusses future technology needs and issues facing criminal justice organizations and provides a summary of recommendations to NIJ to guide future funding solicitations. As co-chair, it was my responsibility to lead this discussion and provide the committee's recommendations to the Director of NIJ. Lastly, though I was the co-chair of the panel in 2015, I also served as a proposal reviewer which required me to review and score 10 research proposals prior to the meeting in Washington, DC. It is also noteworthy that I was invited to participate on the Standing Scientific Review Panel as a regular member in 2014. My responsibilities in 2014 were limited to reviewing and scoring 8 research proposals and attending the 2014 meeting in Washington, DC. In addition to my research expertise, my performance as a reviewer and the commentary I provided during the meeting in 2014 were cited to be further justification for my role as co-chair of the 2015 committee. Below I have included a letter from the Director of NIJ, Dr. Nancy Rodriguez, thanking me for my service as co-chair.

I have also participated, and currently participate, in other national service activities. In 2015 I participated in two subject matter focus groups examining emerging technologies in policing – one was sponsored by the Police Executive Research Forum (a police think-tank in Washington, DC) and the other by RAND Corporation. In each of these focus groups, I was invited to share my experience and insights regarding how police agencies may use innovative technologies, lessons learned for successful implementation, collateral consequences that may arise from technology adoption, and issues concerning evaluation and measurement to impact operations. Lastly, given my experience as a journal editor and my record of publication in top-ranked policing journals, I was invited to serve on the Journal Committee for the American Society of Criminology's (ASC) Division of Policing. The ASC is the leading national association in criminology and criminal justice. The charge of the journal committee is to review scholarship in policing journals to provide the broader ASC with updates regarding promising evidence and identify mechanisms to improve the overall visibility and impact of policing journals within the field.

Each of these service opportunities are beneficial for myself as a scholar and the profession more broadly, but they are also beneficial for SPEA and IUPUI. My participation in national service and service to the peer-review process provides opportunities for the SPEA and IUPUI brand name to be associated with my name – thus bringing additional exposure to the research and expertise of SPEA and IUPUI faculty.

U.S. Department of Justice

Office of Justice Programs

National Institute of Justice

Office of the Director

Washington, D.C. 20531

Dr. Jeremy G. Carter
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Dear Dr. Carter:

On behalf of the National Institute of Justice (NIJ), I want to thank you for your voluntary service as the co-chair of NIJ's standing scientific review panel (SRP) on technology, and your prior service as a panel member. You have played a critical part in NIJ's efforts to improve the quality of the science that we fund.

As you know, we are the lead federal science agency for research to improve criminal justice and policy. NIJ conducts its work primarily through an interdisciplinary grant program that funds research in the social and physical sciences and technology. The success of our program rests on the quality of our grants. The key to that is the quality of the peer review of grant applications.

The establishment of SRPs in 2011 represents a renewed commitment by NIJ to the scientific work that is at the heart of our mission. We believe that the adoption of the standing panel model enhances the integrity of the peer review process and improves transparency as well as the quality of the reviews. The success of the SRPs depends on the ability and skill of their members, and in particular of their leadership.

Yours was a particularly challenging assignment. The NIJ SRP on technology, which you led, is the most diverse of any of NIJ's SRPs; reflecting the holistic, problem oriented nature of NIJ's Science and Technology program. This year the panel reviewed applications dealing with, among other topics, preventing officer suicide, valuating data, exploring the differing contraband interdiction modalities used in correctional facilities, and developing improved methods to collect digital evidence from large-scale computer systems and networks. The adroitness with which you managed a diverse panel of computer scientists, operations research analysts, and social and behavioral scientists as they assessed the applications dealing with these complex issues speaks highly of your interpersonal skills and scientific acumen and is reflected in the superb quality of the recommendations arising from the panel.

Let me conclude by thanking you again for your service to NIJ and to advancing criminal justice policy and practice in the United States through science.

Sincerely,

Nancy Rodriguez, Ph.D.
Director

Evidence of Service to the Community

My research focus as a translational and applied scholar has naturally generated a number of services to the Indianapolis community specifically and national communities more generally. Below I note my community service through community engagement and research.

Service to Indianapolis

As discussed in greater detail throughout my candidate statement and research sections of my dossier, I have developed a strong partnership with the Indianapolis Metropolitan Police Department (IMPD) for purposes of engaging in original research, but also with the intent to promote effective changes in policy and practice that are rooted in evidence. In addition to conducting research, my partnership with IMPD and other agencies in the city of Indianapolis extends into a role of subject matter expert and advisor on policing and technology issues. For example, I have been invited to, and participated in, a number of meetings with IMPD to hold discussions about best practices, potential changes to patrol strategies and staffing, and strategic planning. My presence in these meetings is not to be a researcher, but to be a sounding board and source of input to help IMPD make effective decisions. I believe the commentary provided below from IMPD – as well as the Director of Public Safety for Indianapolis – best illustrate the service I provide to the Indianapolis community.

Troy Riggs, Chief of Police, Indianapolis Metropolitan Police Department

"Dr. Carter has served myself and others at IMPD as an expert sounding board. Dr. Carter is an accessible and knowledgeable resource that greatly benefits IMPD and the city of Indianapolis on all-issues policing. The combination of his constant willingness to help our organization develop more effective strategies and IMPD's willingness to partner with Dr. Carter to engage in original research is truly an invaluable asset for all parties involved."

David Wantz, Director of Public Safety, City of Indianapolis

"Dr. Carter has established himself in the Department as a trusted resource for understanding what more there is left to do. We cannot get to the place where we have sophisticated intelligence-led policing until and unless we are able to move beyond the gross data collection we are currently doing. Again, we rely on him to help us know where the gaps are and to get a sense of the equipment and programs available to us that will help police officers know what to do with their own data. We have eager and intelligent officers who want to grow. Dr. Carter's accessibility engenders trust which in turn allows him to teach what he has learned through his research. I can think of only a handful of scholars with that kind of respect and reputation around here. Last, Indianapolis police department lags far behind in the kind of technological sophistication it needs to be able to identify patterns and predict criminal activity. Again, Dr. Carter's influence is invaluable. He is our resource for understanding what is possible and for what we must strive. For instance geo-spatial data gathering and its use in intelligence is a cutting edge technology that Dr. Carter is expert in. Just the kind of knowledge the Department needs if it is to grow. What impresses me is that I can see his contributions as both an academic myself and as the Director of Public Safety. He is employed at a public university and his research is useful to the public in his own city. I can't think of a better way to demonstrate the commitment IUPUI is making to the growth of our city than to have someone like Jeremy Carter consulting with the department of public safety."

Service to National Communities

I have employed this same community engagement-oriented approach to my research and service in other communities beyond Indianapolis. Evidence of my service to these cities can be found in the letters from Chief Charlie Beck of the Los Angeles Police Department, Beth Wise from Denver Community Corrections, Hal Wilson from the FBI National Academy, and Scott Wilder from Brookline Massachusetts Police Department provided in the dossier appendix.